

LECTURE 17: STRATEGIC INTERACTION

Today's Topics: Oligopoly

1. **Two Sellers:** price takers versus a monopoly (cartel) versus ...
2. **A Cournot Duopoly:** payoff matrices, dominant strategies, Nash Equilibrium.
3. **The Prisoner's Dilemma:** Schelling's n -person game, the advertising game, repeated interactions.
4. **Others:** Chicken!, firms behaving badly? game trees.

1. TWO SELLERS

Sellers Jack and Jill face this market:

Quantity (litres/week) Q	Price (\$/litre) P	Total Revenue TR	Marginal Revenue MR (\$/l)	Price Elasticity $ \eta $ (arc) (equation)
0	120	0		∞

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30	90	2700	70	3.8	3.0
40	80	3200	50	2.4	2.0
50	70	3500	30	1.67	1.4
60	60	3600	10	1.18	1.0
70	50	3500	-10	0.85	0.71
80	40	3200	-30	0.6	0.5
90	30	2700	-50	0.412	0.333
100	20	2000	-70	0.263	0.2
110	10	1100	-90	0.143	0.091
120	0	0	-110	0.043	0

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Note: TR is a maximum when $MR = 0$;

for arc, see Lecture 4, pp 9,10; for equation, see Lecture 4, pp 12,13.

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Assume that $MC = 0$ for all firm output y .

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$\therefore Q^C = 120$ litres/week, $\pi^C = 0 \times 120 = 0$.

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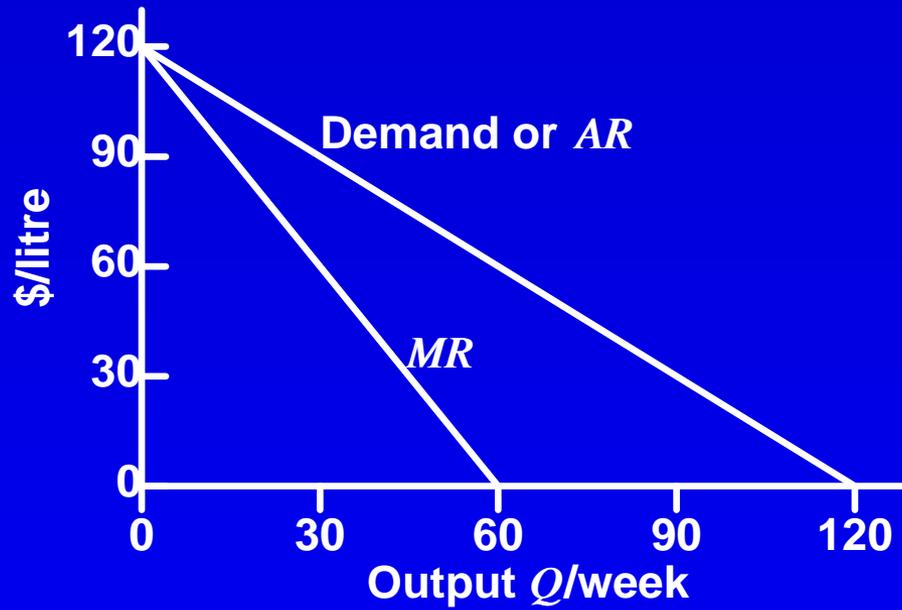
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choose output y^M to set $MR = MC = 0$.

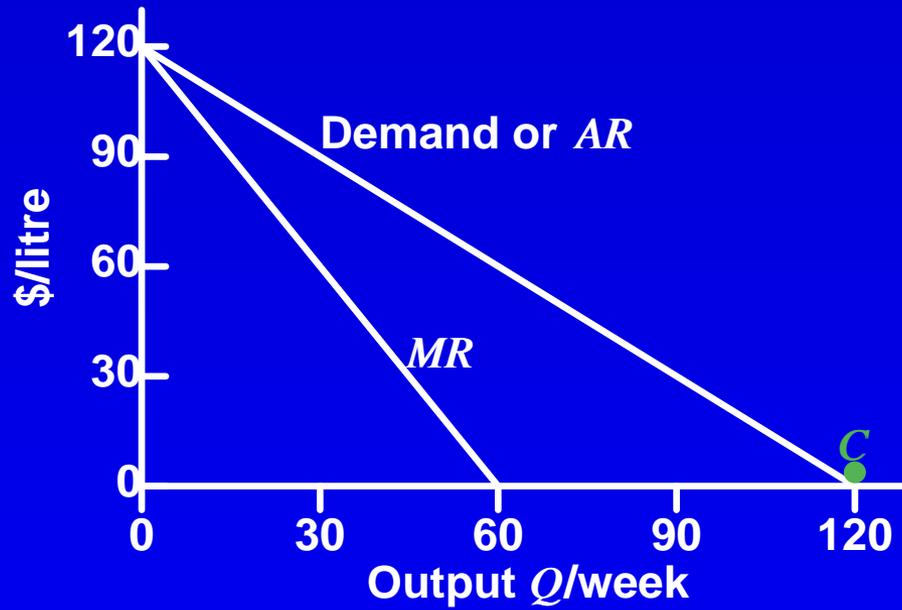
$$y^M: MR(y^M) = MC(y^M) = 0$$

$$\therefore Q^M = 60 \text{ litres/week, } P^M = \$60/\text{litre, and } \pi^M = 60 \times \$60 = \$3600/\text{week}$$

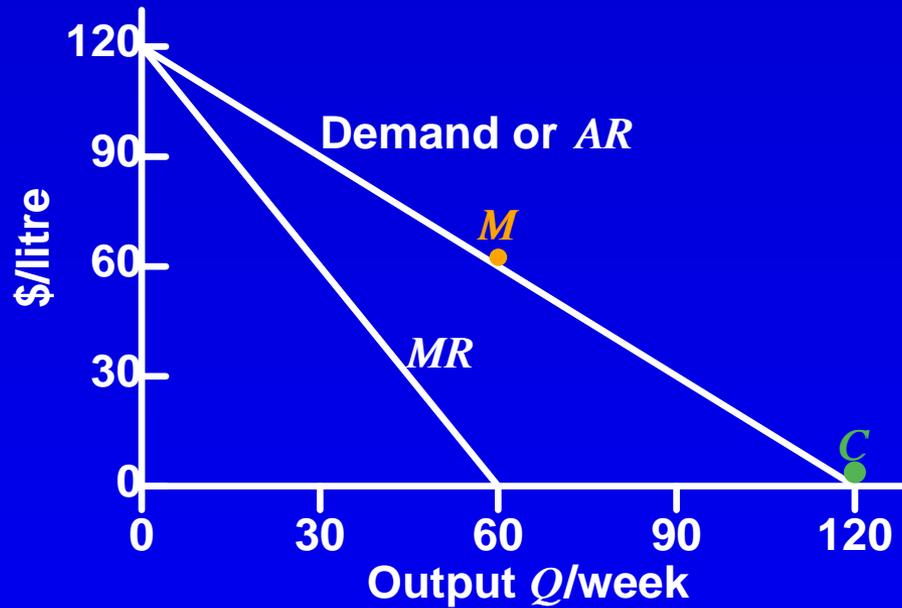
GRAPHICALLY



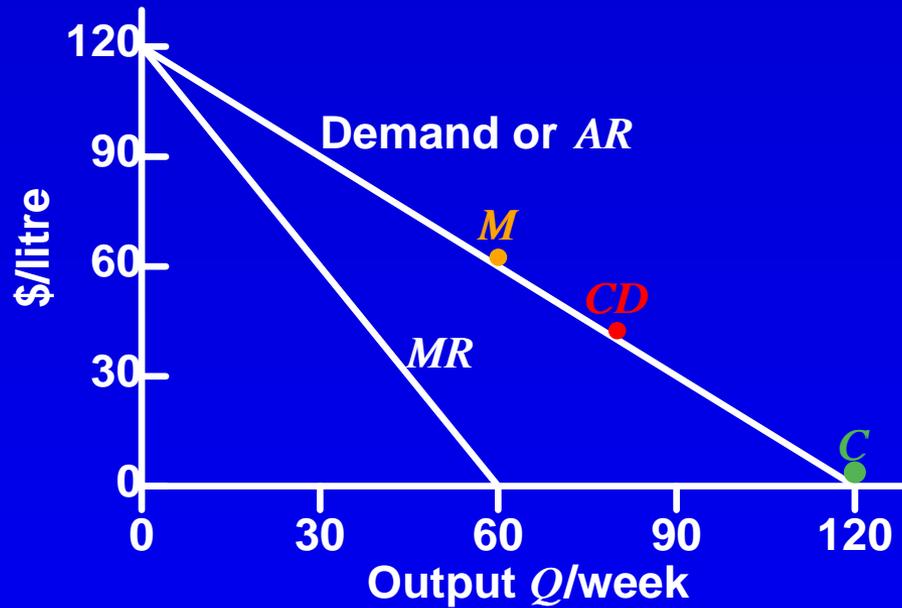
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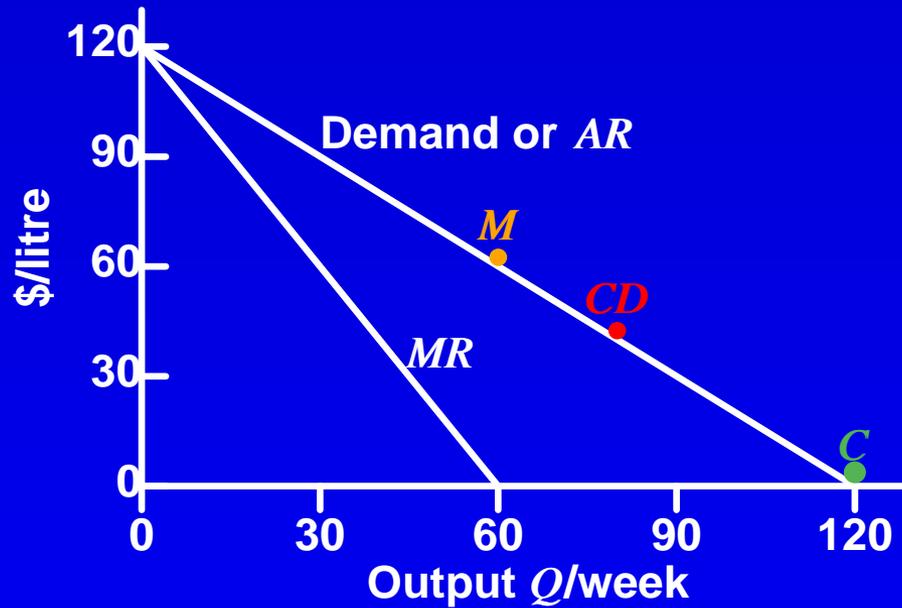
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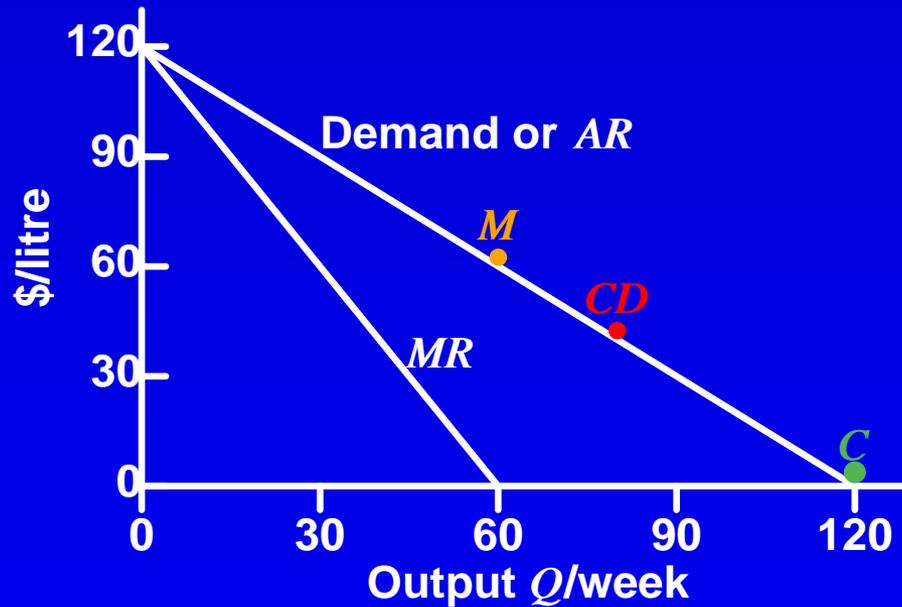


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Competitive: $P_C = \$0$, $Q^C = 120$.

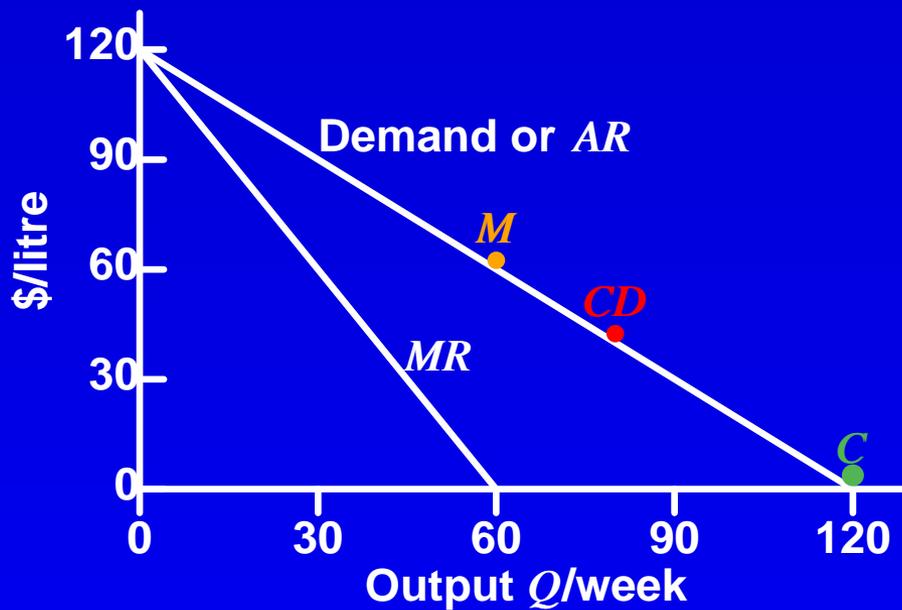
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Competitive: $P^C = \$0$, $Q^C = 120$.

Monopoly: $P^M = \$60$, $Q^M = 60$.

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Competitive: $P^C = \$0$, $Q^C = 120$.

Monopoly: $P^M = \$60$, $Q^M = 60$.

Cournot duopoly: $P^{CD} = \$40$, $Q^{CD} = 80$.

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How to split production and profits between them?

If equally, then each produces 30 litres and makes \$1800/week.

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Jack's profit = $40 \times \$50 = \$2000 > \$1800/\text{week}$.
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Looks good.

At 30 litres, Jill's profit falls to $30 \times 50 = \$1500/\text{week}$.

But if Jill thinks like Jack, then $Q = 40 + 40 = 80 \rightarrow P = \40 , and the profit of each = \$1600/week.

PAYOFF MATRIX 1

**Each player has two actions to choose from:
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		40	<i>Jill</i>	30
<i>Jack</i>	40	1600, 1600	2000, 1500	
	30	1500, 2000	1800, 1800	

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		40	30
<i>Jack</i>	40	1600, 1600	2000, 1500
	30	1500, 2000	1800, 1800



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<i>Jack</i>	40	1600, 1600	2000, 1500
	30	1500, 2000	1800, 1800

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	30	1500, 2000	1800, 1800

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		40	30
<i>Jack</i>	40	1600, 1600	2000, 1500
	30	1500, 2000	1800, 1800

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Each player has two actions to choose from:
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Their decisions are made independently: model
with a 2×2 matrix, where Jack chooses which Row
and Jill chooses which Column.

		<i>Jill</i>	
		40	30
<i>Jack</i>	40	1600, 1600	2000, 1500
	30	1500, 2000	1800, 1800

The payoff matrix (Jack, Jill).

What will Jack do? What will Jill do?

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But this is frustrating: if they could collude or cooperate, they'd make \$1800 each, instead of \$1600. What is best collectively is not attainable individually. This is an example of the *Prisoner's Dilemma*.

NASH EQUILIBRIUM

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$y^{Jack} = y^{Jill} = 40$ litres is a *Nash Equilibrium*:

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$y^{Jack} = y^{Jill} = 40$ litres is a **Nash Equilibrium**: a situation in which each actor chooses her best strategy, given that the others have chosen their best strategies.

PAYOFF MATRIX 2

		<i>Jill</i>	
		50	40
<i>Jack</i>	50	1000, 1000	1500, 1200
	40	1200, 1500	1600, 1600

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		<i>Jill</i>	
		50	40
<i>Jack</i>	50	1000, 1000	1500, 1200
	40	1200, 1500	1600, 1600



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	40	1200, 1500	1600, 1600

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		50	40
<i>Jack</i>	50	1000, 1000	1500, 1200
	40	1200, 1500	1600, 1600

The payoff matrix shows the following payoffs for Jack and Jill:

- Jack 50, Jill 50: (1000, 1000)
- Jack 50, Jill 40: (1500, 1200)
- Jack 40, Jill 50: (1200, 1500)
- Jack 40, Jill 40: (1600, 1600)

Red arrows indicate the best response for each player:

- Jack's best response is 40 (indicated by a downward arrow from the top row to the bottom row).
- Jill's best response is 40 (indicated by a rightward arrow from the left column to the right column).

PAYOFF MATRIX 2

		<i>Jill</i>	
		50	40
<i>Jack</i>	50	1000, 1000	1500, 1200
	40	1200, 1500	1600, 1600

The **Nash Equilibrium** at quantities (40,40) (and $P = \$40/\text{litre}$) is shown by the **arrows**: any cell with no arrows leaving and only arrows into it is a Nash Equilibrium,

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	40	1200, 1500	1600, 1600

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Their total profits (\$3200/week) are less than monopolistic (\$3600), but greater than competitive (\$0).

A *Cournot duopoly* because the firms set the quantity, and the market (demand) determines the price; in a *Bertrand duopoly* the firms set the price and the market determines the quantity.

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 - and "D"s' net payoff = "C" payoff + \$2
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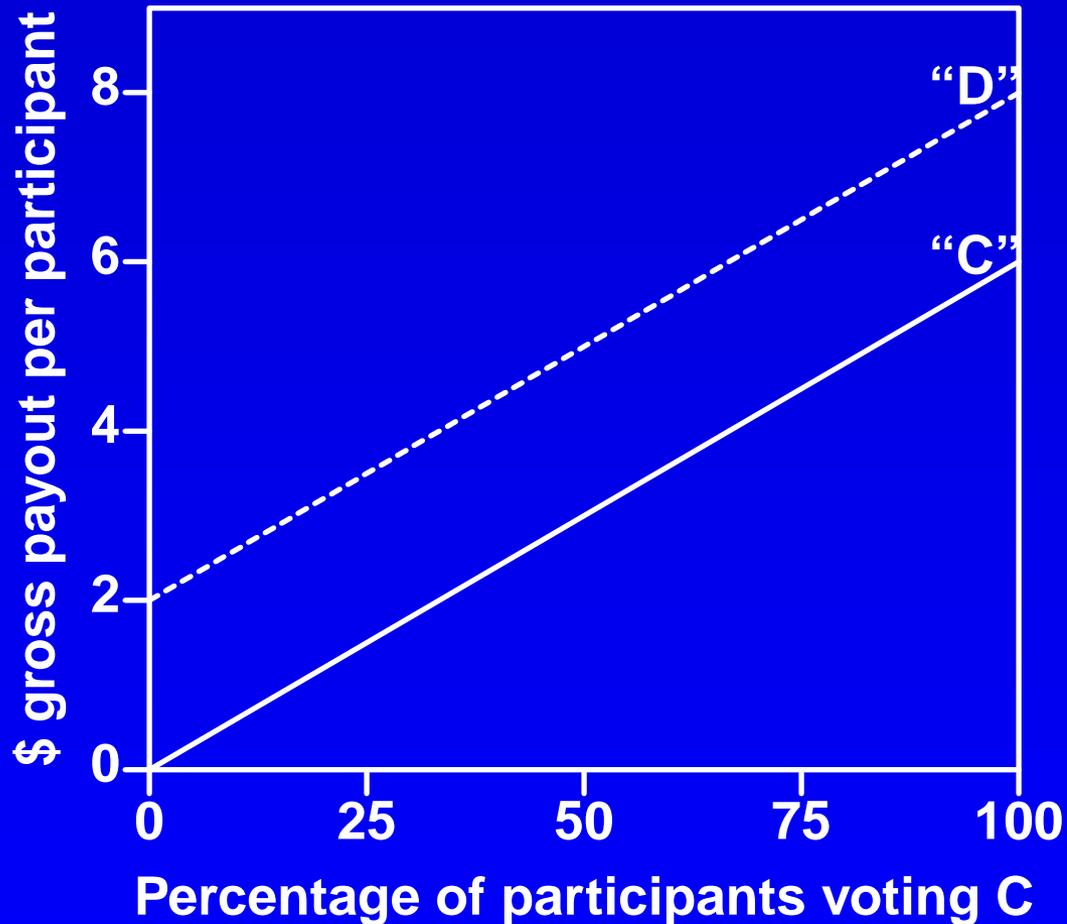
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 - then "C"s' net payoff = $\frac{x}{100} \times \$6 - \4
 - and "D"s' net payoff = "C" payoff + \$2
- Or: You needn't play at all.

SCHELLING'S GAME 2



Note: the game costs \$4 to join.

SCHELLING'S GAME 3

What happened?

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Dilemma: { coöperate for the common good *or*
defect for oneself

Public/private information

SCHELLING'S n -PERSON PD

Examples?

- cooperative pricing v. price wars
- tax compliance
- individual negotiation
- coal exports
- market development
- common property issues
- others?

THE PRISONER'S DILEMMA

		<i>Kelly</i>	
		Spill	Mum
<i>Ned</i>	Spill	8, 8	0, 20
	Mum	20, 0	1, 1

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Years of prison (Ned, Kelly).

The choices: Spill the beans to the cops, or keep Mum.

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Nash Equilibrium = Spill, Spill, despite the longer sentences.

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See also the *Tragedy of the Commons* in the Marks on-line reading.

THE ADVERTISING PD

		<i>B & H</i>	
		Don't Advertise	Advertise
<i>Philip Morris</i>	Don't Advertise	\$4bn, \$4bn	\$2bn, \$5bn
	Advertise	\$5bn, \$2bn	\$3bn, \$3bn

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	Advertise	\$5bn, \$2bn	\$3bn, \$3bn

Red arrows point to the bottom-left and bottom-right cells of the matrix.

THE ADVERTISING PD

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		Don't Advertise	Advertise
<i>Philip Morris</i>	Don't Advertise	\$4bn, \$4bn	\$2bn, \$5bn
	Advertise	\$5bn, \$2bn	\$3bn, \$3bn

THE ADVERTISING PD

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Red arrows in the original image indicate best responses: horizontal arrows from left to right in the top row, and vertical arrows from top to bottom in the right column.

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Note: Red arrows indicate best responses for each player. A green circle highlights the Nash Equilibrium outcome (\$3bn, \$3bn).

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N.E. at Advertise, Advertise, despite the lower profits.

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Note: In the original image, red arrows point from the top-right cell to the bottom-right cell, and from the bottom-left cell to the bottom-right cell. A green circle highlights the bottom-right cell (\$3bn, \$3bn).

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When tobacco advertising was banned on TV, tobacco firms' profits rose.

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In a *repeated PD*, so long as the discount rate is not too high, repetition will support cooperation.

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N.E. where? Regrets?

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Behaviour that seems to reduce competition may be legitimate.

Price-fixing

Resale price maintenance

Predatory pricing

Tying or bundling

A SEQUENTIAL GAME

What if one player moves first?

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See *Strategic Game Theory for Managers* in Term 3.

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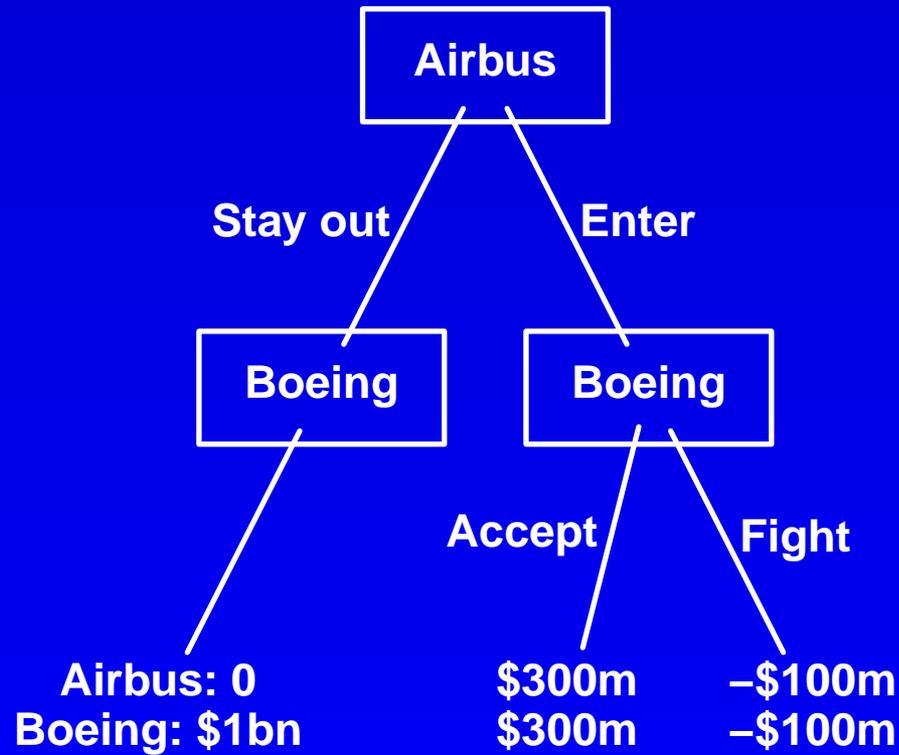
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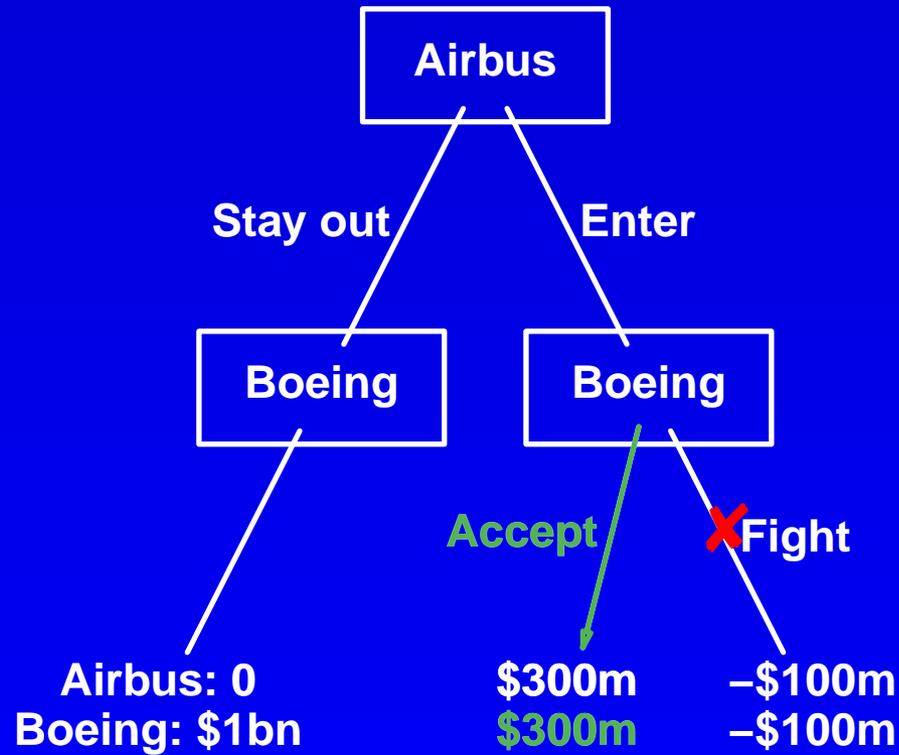
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**With peace, each firm will make a profit of \$300 m.
With a price war, each will lose \$100 m.**

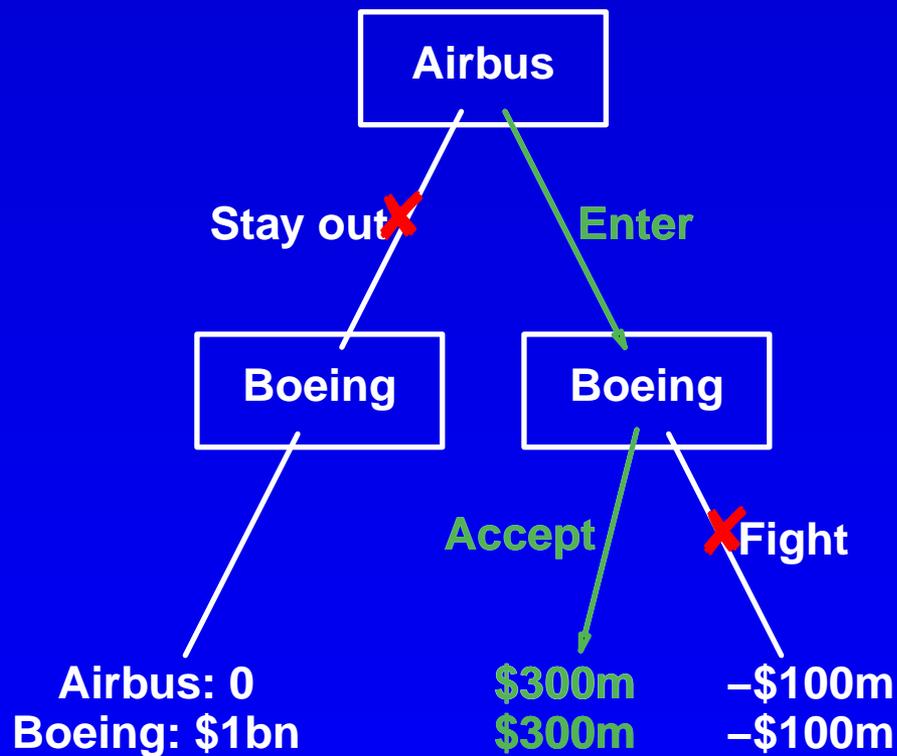
A GAME TREE



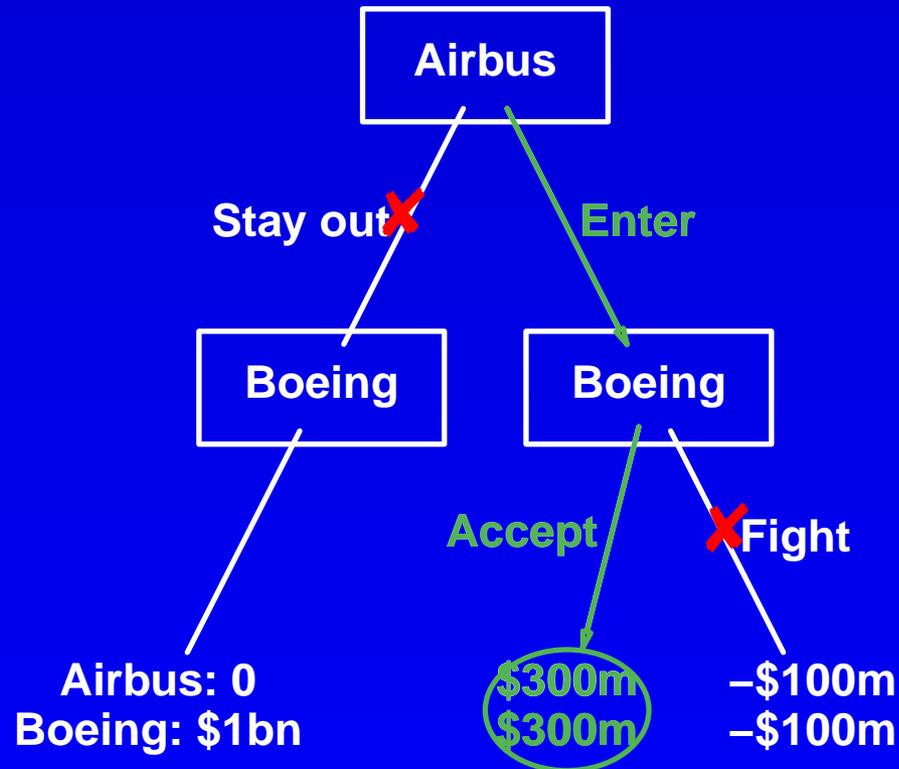
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How should Boeing respond?

ROLLBACK

1. From the end (final payoffs), go up the tree to the first parent decision nodes.
2. Identify the best decision for the deciding player at each node.
3. “Prune” all branches from the decision node in 2. Put payoffs at new end = best decision’s payoffs
4. Do higher decision nodes remain?
If “no”, then finish.
5. If “yes”, then go to step 1.
6. For each player, the collection of best decisions at each decision node of that player → best strategies of that player.

QUESTIONS

1. Draw the tree for this game. Use *rollback* (or backwards induction) to find the equilibrium.
2. Why is Boeing unlikely to be happy about the equilibrium? What would it have preferred? Could it have made a credible threat to get Airbus to behave as it wanted?
3. What if Boeing had moved first? Would there still have been a credibility problem with Price War? Explain.

SUMMARY

- 1. Oligopoly is a market structure between Perfect Competition and Monopoly, in which firms behave strategically.**
- 2. In a Cournot duopoly the two sellers of a homogeneous product choose quantities, and the market demand determines the price.**
- 3. Cooperation would lead to higher profits, but the logic of the once-off game is to cheat on agreed quotas → lower profits.**
- 4. Use Payoff Matrices for a simultaneous-move game and Game Trees for a sequential-move game.**

- 5. Use arrows in the Payoff Matrix to determine whether and where the Nash Equilibrium (in which each player does the best for herself, given that the other players are doing the best for themselves) is.**
- 6. A dominant strategy is an action that is best for you, no matter what the other player does.**
- 7. The Prisoner's Dilemma occurs when individual choices lead to a lower payoff than cooperative actions would.**
- 8. But repetition can overcome the once-off logic and result in cooperation.**

- 9. Not all interactions have a single N.E. — some have none, some have several.**
- 10. Can have 3×3 or larger payoff matrices.**
- 11. Some market behaviours are illegal.**
- 12. Rollback: look forward and reason back — to find the equilibrium of the game.**

APPENDIX: CARTEL v. OLIGOPOLY

The cartel chooses $Q = y_1 + y_2$ to maximise its profit $\pi = \pi(y_1, y_2)$.

When production shares are equal ($y_1 = y_2$), then calculus ($\frac{\partial \pi}{\partial Q} = 0$) reveals that in this case with $P = 120 - Q$ and zero costs $y_1^* = y_2^* = 30$.

Each oligopolist chooses its output y_1 (or y_2) to maximise its profit $\pi_1 = \pi_1(y_1, y_2)$, but it has no control over the other firm's output y_2 .

Since the problem is symmetrical, assume $y_1 = y_2$, and calculus ($\frac{\partial \pi_1}{\partial y_1} = 0$) reveals that $y_1^* = y_2^* = 40$.